



This project has received funding from European Union's Life Programme under Grant Agreement N° LIFE 17 ENV/IT/000212 I-SharE LIFE

STAKEHOLDERS' CONTRIBUTION

Elisa Meko Economic and Statistical Department ASSTRA



ONLINE FINAL DISSEMINATION EVENT 23RD JUNE 2021



STAKEHOLDERS ANALYSIS IN I-SHARE LIFE PROJECT

- I-SharE LIFE project puts a lot of emphasis on stakeholder's participation as part of the I-SharE LIFE process.
- Stakeholders analysis is important to identify the key actors/stakeholders for the project, and to design a strategy for meaningful and (cost) effective stakeholders' engagement.
- Stakeholders analysis can also help in the design of the project itself, since a good stakeholder analysis does not only give the foundation for a stakeholders' engagement strategy, but also for defining actions and approaches to achieve project results.



STAKEHOLDERS CATEGORIES

| | Stakeholder Categories (Source: Rupprecht et al 2011) | | | | | | | | | | |
|--|---|---|---|--|---|----------------------------|--|--|--|--|--|
| | A. Government / Authorities | | B. Business / Operators | | C. Communities / Local neighbourhoods | | D. Others | | | | |
| 1. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. | Local Authority Provincial Authority Regional Government Other local authority bodies Neighbouring Cities Local Transport Authority Politicians Other Decision Makers Health & Safety Institutions Ministry of Transport Other National Ministry and Institution European Union | 1. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. 12. 13. 14. | National / Regional / Local Transport Operators Transport Consultants Car Sharing Operator Bike Sharing Companies other Mobility Providers Great Local Attractors (Hospital, Airport, Fair Body, shopping centers) National Business Associations Private Financiers Corporate Small Business Utility services(e.g. electric, telecom) Automotive Players Parking Company Professional Orders | 1. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. 12. 13. 14. 15. | National Environmental NGOs Motorist Associations Trade Unions Media Local Authority Forums Cycle/Walking Groups Mobility managers Association National/ Regional/ Local Community Organizations Cultural Associations Local Interest Groups Public Transport Users Groups Commuters Associations Transport Users Citizens | 1. 2. 3. 4. 5. | University Scientific Technological Park Research Institution Foundation Experts From Other Cities | | | | |



STAKEHOLDER ENGAGEMENT *OBJECTIVES*



 Collect suggestions and critical issues for each Business Model

 Maximize the opportunities for replicability and transferability of I-SharE LIFE's demonstration actions to other small and medium-sized urban areas.





STAKEHOLDER ENGAGEMENT

In the Italian workshop, <u>ITALIAN</u> <u>STAKEHOLDERS</u>

collected suggestions and critical issues for each demonstration models ASSTRA summarized the results and the common points among the five different models.

CROATIAN STAKEHOLDERS

evaluated Italian stakeholders' suggestions and critical issues about Model 5 and common points of the 5 models In the first dissemination event <u>ASSTRA</u> disseminated the results from all stakeholders on each demonstration models

In the final dissemination event <u>ASSTRA</u> disseminates the final results from stakeholder engagement



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23RD JUNE 2021

STAKEHOLDER ENGAGEMENT - METHOD ITALIAN TECHNICAL WORKSHOP

WORKING GROUP



Five boards have been prepared and for each question, each Italian stakeholder could write the own answer on the post-it, and then, he put it on one board divided in five sections, one for each question. In this way, all participants could read the answers and discuss together.

5 QUESTIONS FOR EACH MODEL



- 1. How to stimulate the link between model innovations and user needs?
- 2. Any barriers to overcome?
- 3. Mechanisms to support the introduction of models (political, communicative) and tools and suggestions to promote user awareness
- Recommendations and suggestions for replicating and transferring models in other contexts

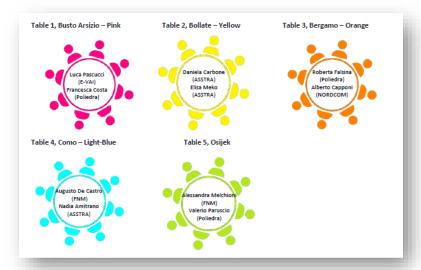
| | Question I | Question 2 | Question 3 | Question 4 | Question 5 |
|------------------|------------|------------|------------|------------|------------|
| More relevant | Answer | | Answer | | |
| Less relevant | | Answer | | | |

METHOD OF POST-IT

5. Lessons to learn



FOCUS ON TECHNICAL WORKSHOP IN MILAN







in small and medium size urban areas

WORKING GROUP AND THE POST-IT FOR THE BRAINSTORMING

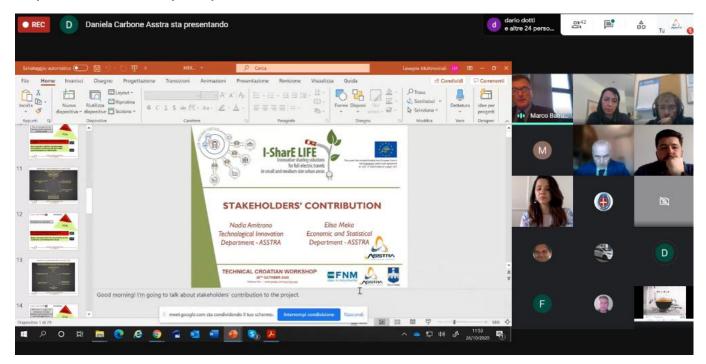
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STAKEHOLDER ENGAGEMENT - METHOD CROATIAN TECHNICAL WORKSHOP

QUESTIONNAIRE

Croatian Stakeholders completed the questionnaire survey assigning a value to the Italian stakeholders' results from 1 to 5 where 1 is low important, 5 very important.



During Croatian technical workshop we showed and discussed about results.

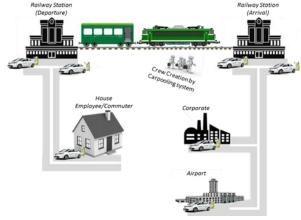


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Results: Model I – Busto Arsizio Corporate and Easy Station Model Service

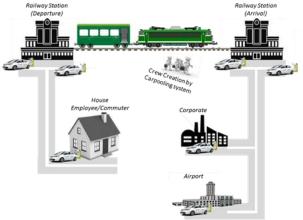


The point of view of the Stakeholders

- propensity and practical modality for the transition from private car to car sharing service for commuters and companies
- progressively monitor the trend and level of customer satisfaction
- to allow a good service, monitor and check that the car's reallocation times are respected
- be careful to the maintenance system
- public support to encourage car sharing to overcome the obstacle of mistrust towards the "new"
- promote the service to local companies also with tariff concessions for commuters and tax incentives for users
- **information campaign** at the railway station to intercept commuters interested in the model
- identify all the stations (rail, bus/metro) that have a high commuting and business activities nearby



Results: Model 2 – Bollate Corporate and Easy Station Model Service



The point of view of the Stakeholders

- it takes time to change habits, not only the advice is enough, but it is necessary to implement actions to discourage the use of the private car
- it is necessary to start the action "from the bottom" to raise awareness
- be **careful with social media** at all stages of the project, it takes little to make the project fail
- comparison with different realities and areas for "commuters"
- attention to the cost-effectiveness of the service
- ability to integrate multiple stakeholders (transport operators, private companies, etc.)
- **authorizations** (sometimes they take a long time)
- communication campaign within companies and schools
- incentives for workers to use the I share-LIFE service rather than their car
- communication campaign by the Mobility Managers within industrial companies regarding the existence of the I-Share LIFE service
- promote free trial days of the service
- always proceed in implementing with an experimental phase



Results: Model 3 – Bergamo

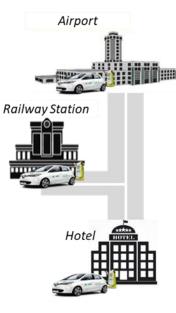


The point of view of the Stakeholders

- **compare with other car-sharing models** in the area or in other countries to identify the ideas, possible problems or opportunities
- use agile methodologies to improve development and evolution of the service
- integrations with LPT, but not only for the railway sector. Buses could also be incorporated
- highlight the environmental sustainability of the proposed solution
- create co-marketing actions with businesses (restaurants, bars, ecc..) and generate discounts
- proper management of logistics with respect to return points and subsequent withdrawal from different users
- create discounted rates for users under 26 (students), even compared to evening use of the car
- lack of public administration resources compared to the implementation of the project, co-financing or finalized funds would be needed
- **involving more people** in the creation and improvement of the service (Municipality, associations, companies,..)



Results: Model 4 – Como Touristic - Corporate Service



charing colutions

for full electric travels in small and medium size urban areas

The point of view of the Stakeholders

- increase sensitivity to eco-sustainable transport systems
- operators (hotels) may have an interest in **promoting alternative systems** to the proposal
- extension to different cases of intermodality from rail / airport hub to bus hubs
- the organizational model of the maintenance back-office should not be underestimated because it can affect the availability of vehicles
- validate the actual use of the service by tourists, involve stakeholders
- integrate LPT / Car sharing fare system is an indispensable action in touristic contexts
- **comparison with apparently different situations** by type of service for the coverage of time slots and areas
- the local body and the stakeholder should devise a system of constraints / rewards for the implementation of e-sharing services
- **communication** with international users, simple, intelligible and multilingual information systems
- authorizations for charging columns





Results: Model 5 – OSIJEK Public and Corporate Service



The point of view of the Stakeholders

- have courage and overcome resistance (at all levels) that inevitably accompany every innovation
- **do not consider other operators as competitors**, but as possible collaborators in order to improve the service in qualitative and economic terms
- monitor the trend and correct the shot with respect to what is requested by the customers
- carefully manage critiques on social media as everything can be exploited
- **co-marketing actions** with users who also offer discounts to be used in commercial establishments
- **correct logistical management** of withdrawals and returns to meet different needs, adding recharging points where necessary
- fare integration with several means of transport (e.g. car, train, bus, tram)
- promotions and agreements with universities.







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THANK YOU FOR YOUR KIND ATTENTION!

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